

Vote 9

Department of Housing and Local Government

AMOUNT TO BE APPROPRIATED:	R 294 715
RESPONSIBLE EXECUTIVE AUTHORITY:	MEC HOUSIN AND LOCAL GOVERNMENT
ADMINISTERING DEPARTMENT:	HOUSING AND LOCAL GOVERNMENT
ACCOUNTING OFFICER:	HEAD OF DEPARTMENT

1. OVERVIEW

The department of Housing and Local Government is made of three programmes namely:

Administration

This programme is committed towards continuous service delivery improvements and meeting customer needs and sound management and administration of departmental resources.

Housing

The aim of this programme is the creation of integrated sustainable human settlements through a well-managed housing process in the Northern Cape Province. The program is geared to focus on speeding up the delivery of houses through the New Comprehensive Plan and the enhancement of the normal subsidy programmes. With the legislation and policy changes the Programme will endeavour to promote the achievement of creating a non-racial, integrated society through the development of sustainable human settlements.

Local Government

The aim of the programme is to promote good governance. Financial and institutionally viable municipal systems, structures and service delivery processes. To facilitate municipalities to provide infrastructure services within the framework of the IDP. To ensure orderly change in the built and natural environment in order to further integrate human settlement development and environmental sustainability.

Vision:

Sustainable, integrated human settlements within municipalities that are developmental local government and adhere to good governance.

Mission:

The mission of the department of Housing and Local Government is as follows:

- To promote and facilitate sustainable, integrated human settlements and infrastructure development for effective service delivery.
- To facilitate, monitor and support the consolidation and sustainability phases at municipalities for integrated, sustainable service delivery.

- To promote and support inter-sphere engagement for integrated planning and co-ordination.
- To facilitate, develop and support systems and structures to enhance traditional leadership.
- To ensure the efficient, effective and economic utilization of departmental resources to maximise service delivery.

Legislative and Other Mandates

The Northern Cape Department of Housing and Local Department derives its mandate Mainly from the Constitution of the Republic of South Africa Act.

- Constitution of the republic of South Africa (act 108 of 1996).
- The Public Finance Management Act (act 1 of 1999)
- The Housing Act (Act No. 107 of 1997) as amended
- Prevention Of Illegal Eviction From And Unlawful Occupation Of Land (Act of 1998)
- The Housing Consumers Protection Measures Act Of 1998
- The Rental Housing Act Of 1999
- Home Loan And Mortgage Disclosure Act Of 2000
- Disestablishment Of South African Trust Limited Act,(Act 26 Of 2002)
- National Housing Code (2000)
- The Urban And Rural Frameworks (1996),
- Municipal Structures Act (Act 32 Of 2000)
- The Municipal Systems Act
- The Municipal Finance Management Act
- The Disaster Management Act (2002)
- The Division Of Revenue Act
- National Housing code
- Property Rating Act and Property Valuation Ordinance No 148 of 1993
- The Demarcation Act of 1998
- The Northern Cape Interim Housing Act,6 of 1999

2. REVIEW OF THE CURRENT FINANCIAL YEAR

During the year under review the department has achieved the following:

Housing

Delivery of Housing

The following Municipalities have been granted conditional accreditation:

Frances Baard District Municipality
Kgalagadi District Municipality
Siyanda District Municipality
Namakwaland District Municipality
Pixley Ka Seme District Municipality
Sol Plaatjie Local Municipality
Khara Hais Local Municipality
Emthanjeni Local Municipality

- Signing of the Northern Cape Social Contract for the rapid delivery of good quality housing
- Launch of Consumer Education Programme in the Northern Cape

- Houses were delivered at a steady pace for the first nine months of the year and 1669 houses were completed. The current delivery figures are projecting a total of 2400 houses for the year
- Both the pilot projects identified in terms of the informal Settlement Upgrading Programme (ISUP) ie Lerato Park in Kimberley and Ou Boks in Colesburg have completed the town planning stage
- More than 2000 temporary jobs were created through the Housing projects
- Woman contractors are currently busy on three different projects within Kimberley
- All blocked projects will be unblocked by 2008

Local Government

- The development of a Northern Cape specific plan for the implementation of the Five Year Strategic Agenda for Local Government
- Providing hands on support the following municipalities: Magareng, Kamiesberg, Tsantsabane, Dikgatlong, Karoo-Hoogland, Kareeberg, Thembelihle, Siyathemba and Siyancuma and Kgatelopele municipalities
- Provided training and mentoring for treasury officials in municipalities in conjunction with DBSA and UNISA
- Facilitated a process whereby 28 out of the 32 municipalities submitted Annual Financial Statement on time to the office of the Auditor – General
- Provided municipalities support in terms of the recruitment of Municipal managers and Section 57 Managers
- The additional recruitment, training and deployment of 133 Community Development Workers
- The Setting of a Joint Task Team with Provincial Treasury and SALGA-NC to monitor the implementation of the MFMA
- Provided guidance and support to municipalities as they prepare to implement the Property Rates Act
- The establishment of a provincial co-ordination committee to monitor the implementation of FBS
- Co-ordinated the Vuna Award processes in the Province
- The analysis of municipal IDP's leading into Provincial IDP Engagement process to synchronise planning and harmonization across the three spheres
- Providing support and financial assistance to meet the Eradication of Buckets informal settlements' target set for December 2007
- A number of capacity building workshops were held with councilors and officials on FBS, PMS, MIG etc.
- Participated in a number of Disaster Management Activities, like containing veld fires, dealing with locusts invasions

3. OUTLOOK FOR THE COMING FINANCIAL YEAR 2007/08.

Housing

- The Department will again deliver 2400 houses with the MTEF allocation
- The two ISUP pilot projects will move from the planning stage into the implementation stage and municipal services will be delivered during this year
- The department will focus on the completion of blocked projects by 2008
- Municipalities will be assisted with the development of housing sector plans
- 1000 housing consumers to be educated
- 28 Provincial housing stock to be transferred in terms of enhanced extended discount benefit scheme
- Completion of services for phased development projects in 2007/2008

Local Government

- Development of the first phase of an Electronic Early Warning Monitoring System.
- The Implementation of the Five Year Strategic Agenda
- Assessment of Municipal IDP's in order to enhance the credibility of IDP's
- To facilitate support to municipalities in order to reach 100% compliance in terms of the submission of Annual Financial Statements by the end of August 2007
- To host a municipal Anti-corruption Summit, leading to the development of District Municipal Anti -corruption Strategy
- Facilitate a process whereby all 32 Municipalities will participate in the Vuna Awards process
- To review the organizational structure of the Chief Directorate in order to strengthen the capacity to monitor and support municipalities
- To establish phase 1 of the Provincial Disaster Management Centre.
- To co-ordinate further training for ward committees in municipalities
- Feasibility survey of municipalities to determine their long-term sustainability

4. RECEIPTS AND FINANCING

Summary of receipts

The following sources of funding are used for the Vote:

Table 4.1: Summary of Receipts: Department of Housing and Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
					2006/07				
Treasury Funding									
Equitable share	110,686	120,697	150,367	151,766	152,366	156,507	163,739	172,928	182,546
Conditional grants	134,390	114,340	102,542	108,914	108,914	104,774	130,976	161,312	194,572
Departmental Receipts	224	354		254	254	254	254	267	282
Total receipts	245,300	235,391	252,909	260,934	261,534	261,535	294,969	334,507	377,400

Table 4.2: Departmental receipts: Department of Housing and Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
					2006/07				
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licenses									
Sales of goods and services other than capital assets	224	354		254	254	254	254	267	282
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land									
Sales of capital assets									
Financial transactions in assets and liabilities									
Total departmental receipts	224	354		254	254	254	254	267	282

Table 4.3 Summary of Receipts: Department of Housing and Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
					2006/07				
Treasury Funding									
Equitable share	110,686	120,697	150,367	151,766	152,366	156,507	163,739	172,928	182,546
Conditional grants	134,390	114,340	102,542	108,914	108,914	104,774	130,976	161,312	194,572
Other									
Total Treasury Funding	245,076	235,037	252,909	260,680	261,280	261,281	294,715	334,240	377,118
Departmental receipts									
Tax receipts									
Sales of goods and services other than capital assets	224	354		254	254	254	254	267	282
Transfers received from:									
Fines, penalties and forfeits									
Interest, dividends and rent on land									
Sales of capital assets									
Financial transactions in assets and liabilities									
Total departmental receipts	224	354		254	254	254	254	267	282
Total receipts	245,300	235,391	252,909	260,934	261,534	261,535	294,969	334,507	377,400

5. PAYMENT SUMMARY

The MTEF baseline allocation for the period 2007/08 to 2009/10

Financial Year 2007/2008	R 294 715 000
Financial Year 2008/2009	R 334 240 000
Financial Year 2009/2010	R 377 118 000

Table 5.1: Summary of Payments and Estimates: Department of Housing and Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
					2006/07				
Administration ^a	21,568	22,797	27,000	30,625	31,725	36,125	38,151	42,866	44,476
Housing	119,960	116,269	119,257	123,178	123,178	120,779	160,914	191,768	229,457
Local Government	103,548	95,971	106,652	106,877	106,377	104,377	95,650	99,606	103,185
Total payments and estimates	245,076	235,037	252,909	260,680	261,280	261,281	294,715	334,240	377,118

^a 2007/08: MEC remuneration payable. Salary: R483,108. Car allowance: R130,776.

Table 5.2 Summary of Provincial Payments and Estimates by Economic Classification: Department of Housing and Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
					2006/07				
Current payments	71,775	61,821	78,350	101,162	101,162	100,789	138,015	148,281	155,023
Compensation of employees	37,217	38,421	53,761	72,321	72,321	72,363	95,096	100,386	105,938
Goods and services	34,558	23,400	24,450	28,841	28,841	28,426	42,919	47,895	49,085
Interest and rent on land									
Financial transactions in assets and liabilities			139						
Unauthorised expenditure									
Transfers and subsidies:	171,679	172,021	171,829	156,332	156,532	156,574	153,617	182,693	218,678
Provinces and municipalities	67,739	81,161	65,573	51,558	51,758	51,632	22,141	20,910	20,626
Departmental agencies and accounts						153			
Universities and technikons									
Public corporations and private enterprises						15			
Foreign governments and international organisations									
Non-profit institutions		500	500				500	500	500
Households	103,940	90,360	105,756	104,774	104,774	104,774	130,976	161,283	197,552
Payments for capital assets	1,622	1,195	2,730	3,186	3,586	3,918	3,083	3,266	3,417
Buildings and other fixed structures		83	492		1,500	1,650			
Machinery and equipment	1,622	1,008	2,168	3,136	2,036	2,218	3,033	3,214	3,364
Cultivated assets									
Software and other intangible assets		104	70	50	50	50	50	52	53
Land and subsoil assets									
Total economic classification	245,076	235,037	252,909	260,680	261,280	261,281	294,715	334,240	377,118

Transfers to Local Government

Table 5.3 provides for transfers to municipalities. The transfers to various municipalities by transfer type are summarized in the categories A, B and C

Table 5.3: Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
					2006/07				
Category A									
Category B	24,249	14,154	19,525	15,900	15,900	15,900	12,000	10,000	7,000
Category C	38,896	40,711	38,367	35,682	35,682	35,682	9,928	10,683	13,683
Total departmental transfers	63,145	54,865	57,892	51,582	51,582	51,582	21,928	20,683	20,683

6. PROGRAMME DESCRIPTION

6.1 PROGRAMME 1 ADMINISTRATION

The programme aims to ensure that the overall management is strategic, policy is implemented and administration is efficient, fair and accountable.

Table 6.1: Summary of payments and estimates: Programme 1 Administration

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2003/04	2004/05	2005/06	2006/07			2007/08	2008/09	2009/10
Office of the MEC ^a	3,559	3,825	3,294	3,824	3,824	3,815	3,954	4,180	4,243
Corporate Services	18,009	18,972	23,706	26,801	27,901	32,310	34,197	38,686	40,233
Total	21,568	22,797	27,000	30,625	31,725	36,125	38,151	42,866	44,476

* 2007/08: MEC remuneration payable. Salary: R483,108. Car allowance: R130,776.

Table 6.1.1: Summary of payments and estimates by economic classification: Programme 1 Administration

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2003/04	2004/05	2005/06	2006/07			2007/08	2008/09	2009/10
Current payments	21,337	22,174	26,107	29,381	29,381	33,586	37,351	42,230	43,826
Compensation of employees	13,902	13,942	16,985	18,299	18,299	20,741	22,627	26,718	27,916
Goods and services	7,435	8,232	9,122	11,082	11,082	12,845	14,724	15,512	15,910
Interest and rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies:		117	54	534	134	176	170	181	192
Provinces and municipalities		117	54	534	134	15	170	181	192
Departmental agencies and accounts						146			
Universities and technikons									
Public corporations and private enterprises						15			
Foreign governments and international organisations									
Non-profit institutions									
Households									
Payments for capital assets	231	506	839	710	2,210	2,363	630	455	458
Buildings and other fixed structures		83	484		1,500	1,650			
Machinery and equipment	231	397	355	660	670	663	580	403	405
Cultivated assets									
Software and other intangible assets		26		50	40	50	50	52	53
Land and subsoil assets									
Total economic classification	21,568	22,797	27,000	30,625	31,725	36,125	38,151	42,866	44,476

6.2 PROGRAMME 2 HOUSING

The program is geared to focus on the delivery of houses through the normal subsidy programmes. With the legislation and policy changes as discussed in part 1, the options in housing will increase. The focus will in future move from delivery of top structures and services toward better quality. Instead of a top down approach the new approach asks for a bigger involvement of municipalities. The programme must get involve in the facilitation process but must however still focus on addressing the backlog through more options to the beneficiary.

Table 6.2: Summary of payments and estimates: Programme 2 Housing

Table 6.2: Summary of payments and estimates: Programme 2: Housing									
R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2003/04	2004/05	2005/06				2006/07		
Housing Planning and Research	13,609	4,978	5,431	5,789	5,789	5,789	7,191	6,869	7,179
Housing Performance and Subsidy Programme	103,940	105,143	107,479	113,192	113,192	110,792	149,006	179,902	217,008
Urban Renewal and HSRP	1,467	3,814	3,180						
Asset Management	944	2,334	3,167	4,197	4,197	4,198	4,717	4,997	5,270
Total	119,960	116,269	119,257	123,178	123,178	120,779	160,914	191,768	229,457

Table 6.2.1: Summary of payments and estimates by economic classification: Housing

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
	2003/04	2004/05	2005/06				2006/07		
Current payments	14,335	11,456	13,281	18,154	18,154	15,576	29,687	30,218	31,631
Compensation of employees	9,516	8,488	9,654	13,182	13,182	10,782	17,992	18,775	19,985
Goods and services	4,819	2,968	3,488	4,972	4,972	4,794	11,695	11,443	11,646
Interest and rent on land									
Financial transactions in assets and Unauthorised expenditure			139						
Transfers and subsidies:	105,407	104,616	105,756	104,816	104,816	104,816	131,019	161,329	197,600
Provinces and municipalities	1,467	14,256		42	42	42	43	46	48
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households	103,940	90,360	105,756	104,774	104,774	104,774	130,976	161,283	197,552
Payments for capital assets	218	197	220	208	208	387	208	221	226
Buildings and other fixed structures			8						
Machinery and equipment	218	132	212	208	198	387	208	221	226
Cultivated assets									
Software and other intangible assets		65			10				
Land and subsoil assets									
Total economic classification	119,960	116,269	119,257	123,178	123,178	120,779	160,914	191,768	229,457

Service Delivery Measures

Measurable Objective	Performance indicator	Performance target 2007/08
To implement sound departmental supply chain management	<ul style="list-style-type: none"> Establish various departmental bidding committees. Ensure policies and procedures are in line with SCMF. Ensure the effective maintenance of an accurate Departmental Asset Register 	<p>Compliant with Supply Chain Framework</p> <p>Compliant with the PFMA, section 42 and Supply Chain Management Framework</p>
A well manage housing programme which will avail all the housing products to people of the Northern Cape	<ul style="list-style-type: none"> All National housing programmes performing according to National norms and standards and allocated funds spent on these programmes 	Management of all the programmes and projects described under the various sub-programmes
Develop multi-year development plans in	<ul style="list-style-type: none"> Housing Development plan in 	multi-year development

Measurable Objective	Performance indicator	Performance target 2007/08
line with National Housing Policy by October each year	place	plan
Revise and update 3-year Operational plan in line with MTEF & IDP's by October each year	<ul style="list-style-type: none"> Three-year Housing spending plans in place 100% of housing fund allocated to projects 	Three year housing spending plan
Develop policy guidelines, Proclamation of Acts and Amendments	<ul style="list-style-type: none"> No of new Acts passed and policy guidelines developed 	2 policies & acts
Interaction with financial institutions and private sector on the mobilisation of credit for housing and raising consumer awareness w.r.t accessing and servicing bonds	<ul style="list-style-type: none"> Number of Financial and Private Sector Institutions and consumers engaged 	Engage with Financial Institutions and Private Sector and Consumers
To enhance capacity and provide support to municipalities in the provision of housing delivery	<ul style="list-style-type: none"> No of municipalities accredited No of training workshops provided to municipalities No of visits planned to municipalities 	1 Municipality accredited No of workshops held No of people trained
To conduct research on demand for housing	<ul style="list-style-type: none"> No of research projects conducted and nature of projects 	1 research projects conducted
Manage ,monitoring and reporting on the housing budget in line with PFMA and DORA	<ul style="list-style-type: none"> IYM and conditional grant report 	In Year Monitoring submitted on the 15th of each month Housing Fund expenditure report submitted on the 10 th of each month to National Housing
Projects Auditing	<ul style="list-style-type: none"> Financial audit of all running projects 	50 projects
To provide for the administration of a minimum of 1900 subsidies	<ul style="list-style-type: none"> Number of subsidies administered 	1,900
To provide individual subsidies to qualifying beneficiaries	<ul style="list-style-type: none"> Number of houses completed Number of subsidies approved 	200 200
To provide project linked subsidies to qualifying beneficiaries	<ul style="list-style-type: none"> Number of houses completed Number of subsidies approved 	750 750
To provide PHP subsidies to qualifying beneficiaries	<ul style="list-style-type: none"> Number of houses completed Number of subsidies approved 	750 750
To provide Institutional subsidies to qualifying beneficiaries	<ul style="list-style-type: none"> Number of houses completed Number of subsidies approved 	100 100
To provide Relocation subsidies to qualifying beneficiaries	<ul style="list-style-type: none"> Number of houses completed Number of subsidies approved 	40 40
To provide support for disaster relief in	<ul style="list-style-type: none"> Number of families assisted 	20

Measurable Objective	Performance indicator	Performance target 2007/08
accordance with the Emergency Housing Policy		
To provide Savings Linked subsidies to qualifying beneficiaries	<ul style="list-style-type: none"> Number of houses completed Number of subsidies approved 	40 40
To provide for the administration of a minimum of 1900 subsidies	<ul style="list-style-type: none"> Number of subsidies captured, approved and filed. 	1900
Development of a new filing system for subsidy application forms.	<ul style="list-style-type: none"> Development and implementation of new filing system for subsidy application forms. 	Decentralise to accredited municipalities
Roll-out of Accreditation Process	<ul style="list-style-type: none"> Decentralisation of HSS to 5 District and 3 Local Municipalities and technical assessments of new municipalities 	Level 2 accreditation and Decentralisation to 5 District and 3 Local Municipalities
To provide sites for the PHP subsidy qualifying beneficiaries	<ul style="list-style-type: none"> Number of serviced sites completed. 	1000
To provide a minimum of 2,200 planned surveyed and serviced sites for qualifying beneficiaries	<ul style="list-style-type: none"> Number of sites planned, surveyed and serviced 	2,200
To provide sites for the project linked subsidy qualifying beneficiaries	<ul style="list-style-type: none"> Number of serviced sites completed. 	1000
To provide sites for the PHP subsidy qualifying beneficiaries	<ul style="list-style-type: none"> Number of serviced sites completed. 	1,000
To provide sites for Institutional subsidy qualifying beneficiaries	<ul style="list-style-type: none"> Number of serviced sites completed 	100
To provide support for emergency relief in accordance with the Housing Policy	<ul style="list-style-type: none"> Number of families assisted 	20
To provide Relocation Housing subsidies to qualifying beneficiaries	<ul style="list-style-type: none"> Number of serviced sites completed. 	40
Enough available land for the planning of 2,700 sites for Subsidies Programmes and the projects under Informal Settlement Upgrading Programme	<ul style="list-style-type: none"> Land available for the relevant number of sites Land available for the relevant number of ISU projects 	2700
Secure Tenure	<ul style="list-style-type: none"> Amount of title deeds registered 	2700
Rental Housing Secretariat established	<ul style="list-style-type: none"> Rental Housing Secretariat structure established Rental Housing Secretariat staff appointed; Rental Housing Secretariat operational 	Structure monitored Staff Monitored
To promote, facilitate and regulate rental housing within the Province	<ul style="list-style-type: none"> Number of registered cases resolved 	60

6.3 PROGRAMME 3 LOCAL GOVERNMENT

The aim of the programme is to promote good governance, Financial and institutionally viable municipal systems, structures and service delivery processes. To facilitated municipalities to provide infrastructure services within the framework of the IDP. To ensure orderly change in the built and natural environment in order to further integrated human settlement development and environmental sustainability.

Table 6.3: Summary of payments and estimates: Programme 3 Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
Local Governance	98,548	91,661	102,160	100,880	100,380	100,380	85,227	90,472	94,447
Development and Planning	5,000	4,310	4,492	5,997	5,997	3,997	10,423	9,134	8,738
Total	103,548	95,971	106,652	106,877	106,377	104,377	95,650	99,606	103,185

Table 6.3.1: Summary of payments and estimates by economic classification: Programme Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
Current payments	36,103	28,191	38,962	53,627	53,627	51,627	70,977	75,833	79,566
Compensation of employees	13,799	15,991	27,122	40,840	40,840	40,840	54,477	54,893	58,037
Goods and services	22,304	12,200	11,840	12,787	12,787	10,787	16,500	20,940	21,529
Interest and rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
Transfers and subsidies:	66,272	67,288	66,019	50,982	51,582	51,582	22,428	21,183	20,886
Provinces and municipalities	66,272	66,788	65,519	50,982	51,582	51,575	21,928	20,683	20,386
Departmental agencies and accounts						7			
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions		500	500				500	500	500
Households									
Payments for capital assets	1,173	492	1,671	2,268	1,168	1,168	2,245	2,590	2,733
Buildings and other fixed structures	1,173	479	1,601	2,268	1,168	1,168	2,245	2,590	2,733
Machinery and equipment									
Cultivated assets									
Software and other intangible assets		13	70						
Land and subsoil assets									
Total economic classification	103,548	95,971	106,652	106,877	106,377	104,377	95,650	99,606	103,185

Measurable Objective	Performance indicator	Performance target 2007/08
Manage/Facilitate/Monitor And provide Support for the implementation of capacity building and HR programmes in municipalities.	<ul style="list-style-type: none"> To manage and monitor both internal an external capacity building funding that is directed to municipalities. Lobby resources and other support on behalf of municipalities should such a need arise. Ensure alignment with key national and provincial development programmes with regard to capacity building. Facilitate and coordinate training programmes as and when required within municipalities across the province. Manage/Monitor and 	<p>Internal and external capacity building funding managed and monitored in the capacitated municipalities.</p> <p>Allocate acquired resources to municipalities for identified needs</p> <p>All capacity building initiatives between National and other provincial departments and other stakeholders aligned.</p> <p>Training programmes facilitated and coordinated when required with in all 32 municipalities.</p>

Measurable Objective	Performance indicator	Performance target 2007/08
	<p>Support Human resource functions in all municipalities.</p> <ul style="list-style-type: none"> ▪ Coordination and Implementation of Project Consolidate 	<p>Human Resource functions Managed/Monitored and Supported in all 32 municipalities.</p> <p>Projects in identified municipalities implemented and consolidated reports submitted. (4 quarterly reports).</p>
<p>Manage/Facilitate/Monitor And provide Support for the implementation of capacity building and HR programmes in municipalities.</p>	<ul style="list-style-type: none"> ▪ To manage and monitor both internal an external capacity building funding that is directed to municipalities. ▪ Lobby resources and other support on behalf of municipalities should such a need arise. ▪ Ensure alignment with key national and provincial development programmes with regard to capacity building. ▪ Facilitate and coordinate training programmes as and when required within municipalities across the province. ▪ Manage/Monitor and Support Human resource functions in all municipalities. ▪ Coordination and Implementation of Project Consolidate 	<p>Internal and external capacity building funding managed and monitored in the capacitated municipalities.</p> <p>Allocate acquired resources to municipalities for identified needs</p> <p>All capacity building initiatives between National and other provincial departments and other stakeholders aligned.</p> <p>Training programmes facilitated and coordinated when required with in all 32 municipalities.</p> <p>Human Resource functions Managed/Monitored and Supported in all 32 municipalities.</p> <p>Projects in identified municipalities implemented and consolidated reports submitted. (4 quarterly reports).</p>
<p>Manage/Facilitate/Monitor And provide Support for the implementation of capacity building and HR programmes in municipalities.</p>	<ul style="list-style-type: none"> ▪ To manage and monitor both internal an external capacity building funding that is directed to municipalities. ▪ Lobby resources and other support on behalf of municipalities should such a need arise. ▪ Ensure alignment with key national and provincial development programmes with regard to capacity building. ▪ Facilitate and coordinate training programmes as 	<p>Internal and external capacity building funding managed and monitored in the capacitated municipalities.</p> <p>Allocate acquired resources to municipalities for identified needs</p> <p>All capacity building initiatives between National and other provincial departments and other stakeholders aligned.</p> <p>Training programmes</p>

Measurable Objective	Performance indicator	Performance target 2007/08
	<p>and when required within municipalities across the province.</p> <ul style="list-style-type: none"> Manage/Monitor and Support Human resource functions in all municipalities. Coordination and Implementation of Project Consolidate 	<p>facilitated and coordinated when required with in all 32 municipalities.</p> <p>Human Resource functions Managed/Monitored and Supported in all 32 municipalities. Projects in identified municipalities implemented and consolidated reports submitted. (4 quarterly reports).</p>
Manage/Facilitate/Monitor and Support the development and implementation of Performance Management systems in municipalities.	<ul style="list-style-type: none"> Monitor and support the municipalities in their efforts to implement meaningful and qualitative Performance Management Systems. 	Four quarterly updated reports on status and support given.
	<ul style="list-style-type: none"> Develop an effective and efficient database on PMS for all municipalities. Quarterly and a consolidated annual report on the performance, status of implementation, intervention and Support given to municipalities on PMS 	<p>Effective and efficient reviewed and updated database on PMS for all 32 municipalities</p> <p>Four quarterly reports and one annual performance report</p>
Manage/Facilitate/Monitor And provide Support to municipalities on the provision of Free Basic Services.	<ul style="list-style-type: none"> Quarterly assessment of the provision of FBS in municipalities. Develop an effective and efficient database on BFS for all municipalities. Manage/Monitor/Facilitate the effective functioning of the Provincial stakeholder meetings on FBS. 	<p>Four quarterly updated assessment reports on FBS.</p> <p>Effective and efficient Reviewed and updated database on FBS for all 32 municipalities.</p> <p>4 quarterly reports on provincial steering committee meetings held.</p>
Manage/Facilitate/Monitor and provide support to municipalities in the establishment of municipal services partnerships (MSP).	<ul style="list-style-type: none"> Established database on municipalities who entered into any kind of municipal service partnerships. Quarterly reports on intervention and Support to municipalities on municipal service partnerships entered into. 	<p>Updated database on municipal service partnerships entered into in all municipalities</p> <p>Four quarterly updated reports on intervention and support to municipalities on municipal service partnerships.</p>
Monitor, assist and advise municipalities regarding the implementation of the Municipal Property Rates Act (No. 6 of 2004).	<ul style="list-style-type: none"> Municipalities consulted regarding general valuation partnerships and partnerships established between them 	<p>12 Municipalities in partnerships established.</p> <p>2 Valuation/valuation appeal</p>

Measurable Objective	Performance indicator	Performance target 2007/08
	<ul style="list-style-type: none"> Valuation / valuation appeal boards established. Assist and advise municipalities regarding tenders submitted for preparing a new valuation roll in terms of the Act. Monitor general valuation processes in municipalities. 	<p>boards established. 11 Municipalities assisted and advised regarding tenders submitted.</p> <p>General valuation processes in 4 municipalities monitored</p>
Prepare additional/interim valuation rolls for municipalities on request.	<ul style="list-style-type: none"> Properties inspected Land & improvement values determined. Valuation records updated/drafted. Additional/interim valuation roll prepared. 	<p>1 000 Properties inspected 1 000 Land & improvement values determined. 1 000 Valuation records updated/drafted. 8 Additional/interim valuation rolls prepared.</p>
Monitor, analyse and report on the annual financial statements and issues indicated in Auditor-General reports of municipalities. Monitor, analyse and report on the annual financial statements and issues indicated in Auditor-General reports of municipalities.	<ul style="list-style-type: none"> Annual financial statements of municipalities monitored and analyzed. Issues indicated in Auditor-General reports to municipalities monitored and omissions reported 	<p>2006/07 Annual financial statements of 32 municipalities monitored & analyzed. Issues indicated in Auditor-General reports of 32 municipalities monitored and reported (2006/07 financial year).</p>
Monitor and assist/advise with the budget process of municipalities.	<ul style="list-style-type: none"> Municipal budgets approved on 1 June. 	Budget process of 32 municipalities monitored.
Monitor and advise regarding the financial policies of municipalities.	<ul style="list-style-type: none"> Policies/by-laws of municipalities approved, published and the implementation thereof monitored. 	Credit control of 32 municipalities monitored.
Monitor and advise/report regarding the financial viability of municipalities.	<ul style="list-style-type: none"> Problem areas identified, reported and assistance rendered. 	Viability of 32 municipalities monitored
Ensure municipalities effectively comply with local government & related legislation	<ul style="list-style-type: none"> Conduct research and provide advice on local government policies 	Boundaries re-determinations conducted in affected municipalities
	<ul style="list-style-type: none"> Developed and monitored local government policies and legislation. Interventions and investigations of commissions of enquiry conducted Interventions and investigations of commissions of enquiry conducted. 1 office dedicated for the establishment of local government records/library section 	<p>Recommended Powers & Functions implemented & monitored in 32 municipalities</p> <p>Recommended Powers & Functions implemented & monitored in 32 municipalities</p> <p>Interventions & Investigations conducted.</p> <p>Effective utilisation and management of the local government library</p>
Monitor the implementation of policies	<ul style="list-style-type: none"> Anti-corruption policies 	Effective implementation of

Measurable Objective	Performance indicator	Performance target 2007/08
and strategies on anti-corruption	<p>and strategies developed and implemented in 32 municipalities.</p> <ul style="list-style-type: none"> ▪ Alleged maladministration and corruption activities/practices in 32 municipalities investigated and reported. ▪ Designed, co-ordinated and integrated anti-corruption mobilisation campaigns through Ward Committees. ▪ Policy guidelines set and training on the prevention of corruption conducted to councillors and officials 	<p>anti-corruption policy and strategies implemented.</p> <p>Investigations conducted and reported</p> <p>Co-ordinated and integrated anti-corruption mobilisation campaigns conducted in 5 districts.</p> <p>Effective implementation of anti-corruption policy guidelines</p>
Monitor the implementation of policies and strategies on anti-corruption	<ul style="list-style-type: none"> ▪ System for capturing, monitoring, analyzing, researching and reporting on corruption incidents, root causes, monetary values, originators, linkages and participants developed. 	<p>Effective system for capturing, monitoring, analyzing, researching and reporting on corruption incidents, root causes, monetary values, originators, linkages and participants implemented</p>
Facilitating the development and implementation of community participation policies	<ul style="list-style-type: none"> ▪ Developed mechanisms, processes and procedures for community participation. ▪ Communities participating in the affairs of municipalities; ▪ Established and capacitated Ward Committees ▪ Managed and implemented Community Development Workers Programme. 	<p>Effective implementation of mechanisms and procedures for community participation. Support the implementation of community participation in 5 districts.</p> <p>Effective functioning of Ward Committees in 5 districts assessed and monitored</p> <p>Community Development Workers Programme effectively implemented</p>
Co-ordination and facilitation of Intergovernmental Relations	<ul style="list-style-type: none"> • Co-ordinated and facilitated intergovernmental relations forums in the Province. • Provincial IGR policy framework implemented and monitored • Co-ordinated Municipal International relations 	<p>5 quarterly District IGRC forums held and provincial IGR policy framework implemented.</p> <p>Provincial IGR policy framework implemented and monitored</p> <p>Policy on municipal International Relations Workshopped</p>

Measurable Objective	Performance indicator	Performance target 2007/08
Co-operative governance between local and district municipalities fostered.	<ul style="list-style-type: none"> 5 District reports on the level of co-operation 	Co-operative governance fostered between local and district municipalities.
Establish and implement a provincial framework for disaster management.	<ul style="list-style-type: none"> First, second, third and final draft ready by respective quarters. 	Draft to be Gazetted. Quarterly reviews of Framework document at PDMC provincial
Established Provincial Disaster Management Centre	<ul style="list-style-type: none"> Needs assessment, Implementation plan and schedule, procuring of resources Evaluation and assessment by NDMC. 	<p>Quarter review of center infrastructure functionality.</p> <p>NDMC evaluation and recommendation.</p>
Established Monitoring, Evaluation and Reporting systems.	<ul style="list-style-type: none"> Functional Monitoring and Evaluation and Reporting system in place. Review system for the monitoring, evaluation and reporting system 	<p>4 District Municipalities to comply with the system.</p> <p>3 workshops per district held</p>
Establish Disaster Management plan for Province as a whole.	<ul style="list-style-type: none"> Provincial Disaster Management Plan completed. 	5 Final drafts completed
Ensure establishment of District Disaster Management Centres.	<ul style="list-style-type: none"> Establish DDMC's 	2 Established District Disaster Management Centres established
Ensure the establishment of Disaster Management plans by Municipal Entities.	<ul style="list-style-type: none"> Disaster Management Plans for Municipal Entities. 	10 Draft documents completed
Comprehensive Provincial Disaster Management Report to the MEC, National Centre and Municipal Centre in province.	<ul style="list-style-type: none"> Submit report to management and NDMC 	Year-end report at end financial year.
Develop and arrange integrated skills development programmes according to priorities and budget.	<ul style="list-style-type: none"> Skills development programme implementation. 	As per outcome of the skills assessment
Municipal infrastructure development to ensure that every poor house hold has access to all basic services by 2013	<ul style="list-style-type: none"> Ensure that entire Allocations are spent On implemented projects that meets with the legislative criteria for each relevant programme 	Ensure that entire annual MIG allocation of R112, 2 million is spent by the end of the financial year.
Assessment reports on the implementation of LED in Municipalities. Assessment reports on the implementation of LED in Municipalities.	<ul style="list-style-type: none"> Monthly and quarterly progress reports to National Dept 	The successful completion of MIG projects that are currently being implemented.
Monitor Municipal Infrastructure backlogs	<ul style="list-style-type: none"> Quarterly reports on Backlogs from Municipalities Maintained database 	The successful completion of PIG projects that are currently being implemented
Facilitate the implementation,	<ul style="list-style-type: none"> Ensure that projects are 	All monthly (DoRA) reports,

Measurable Objective	Performance indicator	Performance target 2007/08
monitoring and support to Municipalities	successfully implemented and completed according to conditions of approval	proof of payments and request for payment are submitted on time to NPMU
Promote financially and institutionally Viable Municipalities	<ul style="list-style-type: none"> Self sustainable and viable Municipalities Financially and institutionally viable Municipalities District Municipalities, Municipalities and PMU'S capacitated to work independently and manage own projects 	District Municipalities, Municipalities and PMU'S fully capacitated, working independently and managing own projects
1) Eradication of the bucket system 2) Public participation 3) Job Creation	<ul style="list-style-type: none"> To assist Municipalities in the development of infrastructure. 	To replace the maximum amount of buckets with the allocation of the present financial year of R21 million
Improved planning for Operation and Maintenance through training and mentoring	<ul style="list-style-type: none"> Number of training and contact sessions with municipal officials 	100% attendance to requests for training and mentoring
Establishment and monitoring of an O&M support at Frances Baard District Municipality	<ul style="list-style-type: none"> One Unit 	Continuous monthly monitoring and evaluation of the workings of this unit
Monitor the construction of LED services in line with Provincial priorities	<ul style="list-style-type: none"> Ensure that entire LED Allocations are spent on implemented projects that meets with the legislative criteria for the LED programme. 	Ensure that entire annual LED allocation is spent by the end of the financial year.
Facilitate the implementation, monitoring and support to Municipalities	<ul style="list-style-type: none"> Ensure that projects are successfully implemented and completed according to conditions of approval 	All monthly (DoRA) reports, proof of payments and request for payment are submitted on time
To manage town planning and land survey funds for housing projects and assist in the planning process.	<ul style="list-style-type: none"> Budget managed and implemented and alignment achieved with projects. 	Monitor allocated budget and ensure compliance with projects for 5 000 erven..
To promote an effective and efficient land use management administration.	<ul style="list-style-type: none"> Managed 12 applications effectively and efficiently and provide administrative and logistical support to PAB. 	Twelve (12) applications processed and four (4) PAB meetings conducted
To promote and facilitate municipal and provincial spatial frameworks for development.	<ul style="list-style-type: none"> Number of municipalities capacitated. 	Assist in the review process of SDF's of (32) district municipal level.

Measurable Objective	Performance indicator	Performance target 2007/08
To assist in the planning, development and design of human settlement and land development (including land reform projects).	<ul style="list-style-type: none"> Managed 3 applications effectively and efficiently 	Process three (3) applications annually.
To promote an effective and efficient land development and land use management administration.	<ul style="list-style-type: none"> Managed 10 applications effectively and effectively and provide administrative and logistical support to the Development Appeal Tribunal. 	Process ten (10) applications annually
Establishment of Commission and Forum.	<ul style="list-style-type: none"> Effective and efficient Commission and Forum established for overall facilitation, coordination and co-operative planning and development in the province. 	Process three (3) applications annually and make recommendations to the MEC. Monitor and assess municipalities on the implementation of NCPDA. Annual report to be submitted to the Premier.
To manage and ensure the compliance of Local Municipalities and all relevant stakeholders with relation to legislation of prospecting rights.	Managed 10 applications effectively and efficiently and provide administrative support to all relevant stakeholders.	Process ten (10) applications annually

7. OTHER PROGRAMME INFORMATION

Personnel numbers and costs

Table 7.1: Personnel numbers and costs: Department of Housing and Local Government

	As at 31 March 2004	As at 31 March 2005	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010
Personnel numbers							
Administration	48	94	75	118	118	118	120
Housing	43	62	73	84	84	84	100
Local Government	176	186	185	317	316	316	457
Total personnel numbers *	267	342	333	519	518	518	677
Total personnel cost (R thousand)	37,217	38,421	53,761	72,321	95,096	100,386	105,938
Unit cost (R thousand)	139	123	132	141	150	157	157

* Full-time equivalent

8. TRAINING

Table 8.1: Summary of training: Department of Housing and Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2007/08	2008/09	2009/10
	2003/04	2004/05	2005/06						
				2006/07					
Programme 1: Administration of which	205	203	222	255	255	255	331	362	384
Subsistence and travel	73	69	74	80	80	80	104	128	136
Payments on tuition	132	134	148	175	175	175	227	234	248
Programme 2:Housing	148	145	163	200	200	200	255	263	279
Subsistence and travel	52	60	71	68	68	68	92	102	108
Payments on tuition	96	85	92	132	132	132	163	161	171
Programme 3:Local Government	191	225	310	580	580	580	858	958	1,016
Subsistence and travel	53	65	91	172	172	172	298	330	350
Payments on tuition	138	160	219	408	408	408	560	628	666
Total payments on training	544	573	695	1,035	1,035	1,035	1,444	1,583	1,679

Table 8.2: Information on training: Department of Housing and Local Government

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2006/07	2007/08	2008/09
	2002/03	2003/04	2004/05						
Number of staff									
Number of personnel trained of which									
Male	101	110	110	120	120	120	130	367	367
Female	79	90	90	90	90	90	125	310	312
Number of training opportunities of which									
Tertiary	9	11	10	10	10	10	36	36	36
Workshops	9	11	11	10	10	10	25	25	25
Seminars	6	5	5	5	5	5			
Other	75	125	125	130	130	130			
Number of bursaries offered	10	12	12	12	12	12	45	52	58
Numbers of interns appointed		11	11	11	11	11			
Number of learnerships appointed				50	50	50			
Number of days spent on training	275	391	391	391	391	391	391	391	391